

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Movement between Period 10 and Period 12 (£m)	Narrative for Movement between Periods greater than £0.025m
Social Services		
Older People		
Localities	0.072	Increased demand for Residential & Nursing Care (£0.114m) offset by £0.040m reduction in Domiciliary Care costs offset by other minor changes £0.002m.
Reablement Services	(0.083)	Additional Continuing Health Care (CHC) income
Resources & Regulated Services	(0.126)	Additional income from Intermediate Care Fund
Other Minor Variances	0.008	This variance comprises of a number of service variances each less than £0.025m.
Disability Services		
Resources & Regulated Services	0.033	Increase in costs of externally provided Supported Living
Disability Services	(0.065)	Reduced costs of college placements for Transition service users
Forensic budget	0.112	Impact of 2 additional service users
Administrative Support	(0.069)	Movements of staff to various other service areas
Other Minor Variances	0.014	This variance comprises of a number of service variances each less than £0.025m.
Mental Health Services		
Residential Placements	0.119	Impact of 2 new placements
Employment & Occupation	(0.027)	Salaries reallocations
Other Minor Variances	0.013	This variance comprises of a number of service variances each less than £0.025m.
Children's Services		
Grants	(0.032)	Reduced contributions to the Integrated Family Support Service
Early Years & Family Support	0.082	Impact of historic NOVUS grant claw back
Prevention & Support	0.054	Increased accommodation costs for children in leaving care
Out of County Placements	0.218	Increase due to 5 new placements
Other Minor Variances	0.003	This variance comprises of a number of service variances each less than £0.025m.
Development & Resources		
Other Minor Variances	0.009	This variance comprises of a number of service variances each less than £0.025m.
Total Social Services	0.333	
Community & Enterprise		
Customer And Housing Services	0.028	Additional expenditure in respect of homelessness £0.063m. Other minor variances (£0.035m).
Council Fund Housing	(0.028)	There are a number of minor variances within this service which have resulted in the overall variance from Month 10.
Regeneration	0.038	There are a number of minor variances within this service which have resulted in the overall variance from Month 10.
Revenues & Benefits	(0.098)	Further underspend on the Council Tax Reduction Scheme provision (£0.104m). Council Tax Collection Fund increased surplus (£0.029m). HB Subsidy budgeted shortfall £0.078m. Other minor variances (£0.043m).
Housing Programmes	0.024	Minor variance.
Total Community & Enterprise	(0.036)	
Streetscene & Transportation		
Ancillary Services & Performance		
Waste Collection	0.030	Minor variances within the service
Business & Strategy	0.022	Minor variances.
Other Minor Variances	(0.017)	This variance comprises of a number of service variances each less than £0.025m.

Highways Network		
Highways Network	0.043	£0.032m shortfall in recovering expenses incurred by the service for corporate events such as Mold Food Festival Cycle Tour of GB, Wales Rally GB, Remembrance Parade and Jade Jones Event. In previous monitoring periods, it was assumed that this cost was to be corporately funded in 2016/17.
Transportation & Logistics		
Logistics & Resource Services	0.095	Fleet insurance recharge of £0.085m above the budgeted level for the service creating an adverse movement very late in the financial year. Not notified of the recharge amount until 06.04.17.
Other Minor Variances	(0.015)	This variance comprises of a number of service variances each less than £0.025m.
Total Streetscene & Transportation	0.158	
Planning & Environment		
Business		
Pollution Control	0.051	2 Environmental Health Officer posts were taken on due to service demands and internal funding had been anticipated to fund these in previous reports. However this was not available and the cost has had to be borne by the service.
Minor Variances	(0.027)	This variance comprises of a number of service variances each less than £0.025m.
Community		
Licensing	0.065	Licence income received during the year now identified as 3 year or 5 year multi licences - therefore rolled forward into 2017/18 as receipts in advance
Minor Variances	(0.003)	This variance comprises of a number of service variances each less than £0.025m.
Development		
Highway Development Control	(0.062)	Introduction of Plan Vetting and Supervision Fee income from completed schemes
Development Management	0.055	Further increase to planning fee shortfall
Minor Variances	0.010	This variance comprises of a number of service variances each less than £0.025m.
Access		
Minor Variances	0.013	This variance comprises of a number of service variances each less than £0.025m.
Shared Services		
Minor Variances	(0.023)	This variance comprises of a number of service variances each less than £0.025m.
Strategy		
Minor Variances	(0.018)	This variance comprises of a number of service variances each less than £0.025m.
Management Strategy		
Portfolio Admin	(0.014)	Commitment challenge - internal recharges actuals lower than committed
Other Minor Variances	0.023	This variance comprises of a number of service variances each less than £0.025m.
Total Planning & Environment	0.046	
Education & Youth		
Inclusion & Progression	(0.034)	Minor variance.
Integrated Youth Provision	(0.002)	Minor variance.
School Improvement Systems	(0.038)	Variance largely relates to Early Entitlement and is from a reduction in support applications. Includes other minor variances.
Business Change & Support	(0.062)	Variance relates to delays in implementation/purchase of new School Admission software, costs to be met in the new financial year and also includes other minor variances less than £0.025m.
School Planning & Provision	(0.000)	No variance.
Total Education & Youth	(0.136)	
Schools		
	0.000	No variance.
People & Resources		

HR & OD	0.011	Minor variances.
Corporate Finance	(0.059)	Variance due to receipt of a loan fee from New Homes.
Total People & Resources	(0.048)	
Governance		
Legal Services	0.004	Minor variances.
Democratic Services	0.005	Minor variances.
Internal Audit	(0.000)	Minor variances.
Procurement	(0.004)	Minor variances.
Business Support	(0.001)	Minor variances.
ICT	(0.017)	Minor variances.
Total Governance	(0.012)	
Organisational Change 1		
Public Libraries & Arts, Culture & Events	(0.017)	Minor variances.
Museums	0.001	Minor variances.
County Archives	(0.009)	Minor variances.
Leisure	(0.001)	Minor variances.
Community Assets	0.007	Minor variances.
Total Organisational Change 1	(0.018)	
Organisational Change 2		
Administrative Buildings	(0.031)	(£0.024m) Backdated Service charges from Mold Town Hall. (£0.019m) Utilities savings due to Office Rationalisation.
Property Holdings	(0.031)	£0.031m Non-Domestic Rates Rebate at Terig House.
CPM & Design Services	0.202	£0.102m Additional Repair and Maintenance works at Deeside Leisure Centre. £0.100m CERA contribution for Target Hardening Countywide
Industrial Units	(0.085)	£0.057m windfall income from Deeside Power Station.
Minor Variances	(0.039)	This variance comprises of a number of service variances each less than £0.025m.
Total Organisational Change 2	0.016	
Chief Executive	0.004	Minor variances.
Central and Corporate Finance		
	(0.175)	<p>Central Loans and Investment Account, movement down of (£0.088m) due to increased investment income and reduction in estimated interest costs.</p> <p>Coroners recharge overspend of £0.030m.</p> <p>Windfall Income increase of (£0.107m) due to recovery of legal costs, and NDR charges.</p> <p>Pension Fund Deficit recovery has improved (£0.103m) due to realignment of budget from another portfolio.</p> <p>Reduced external Audit fees (£0.039m)</p> <p>Provision made of £0.030m for Employment tribunal costs.</p> <p>Additional Income Generating activities, under achievement has increased to £0.108m.</p> <p>Support Services Recharge exercise has resulted in an increased shortfall of £0.101m.</p> <p>Remaining Euticals Provision balance (£0.131m), the site has now been sold.</p>
Grand Total	0.131	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Social Services						
Older People						
Localities	15.692	15.073	(0.619)	(0.690)	Domiciliary Care reflects a projected underspend of (£0.300m) based on existing service users and is influenced by recruitment and retention factors affecting external providers. Other significant influences on this projected underspend include Minor Adaptations (£0.066m) for which local demand is currently being met by the Intermediate Care Fund (ICF). Additional one-off income has also been received from the ICF to contribute to external provider fee increases. Other underspends are as a result of full year vacancy savings from within the Single Point of Access team (£0.116m). Residential Care has a projected underspend of (£0.047m). Locality Teams staffing reflects a projected underspend of (£0.070m) due to short term vacancy savings. Overall net minor variances amount to (£0.020m).	
Reablement Services	0.405	0.297	(0.108)	(0.025)	The underspend is mostly influenced by additional CHC income from Betsi Cadwaladr University Health Board.	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Community Equipment Contribution	0.477	0.324	(0.153)	(0.154)	Following review of and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward.	
Resources & Regulated Services	5.938	5.580	(0.358)	(0.232)	Short term vacancy savings within provider day care services and extra care schemes plus reduced projections for internal catering recharges at Residential Care homes.	
Minor Variances	0.228	0.226	(0.002)	(0.009)		
Disability Services						
Resources & Regulated Services	17.560	18.152	0.592	0.558	Service user demand level is in excess of current budget provision. A number of budget areas have been reviewed and realigned and projections revised. The allocation of £0.146m for external providers fee increase from the budget strategy reserve to meet a shortfall against the increases made to external care providers from April 2016 aided to reduce the pressure.	
Disability Services	0.660	0.713	0.052	0.117	Projected overspend on school leavers on Transition into Adulthood - mainly in residential college placements and domiciliary care.	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Forensic budget	0.529	0.448	(0.081)	(0.193)	The significant projected underspend of (£0.081m) based on current projected costs and increased income from joint funded care packages has been reduced at period 12 following the re-classification of a care package to Forensic.	
Administrative Support	0.111	(0.249)	(0.359)	(0.290)	This underspend has been influenced by additional joint funding income from Betsi Cadwaladr University Health Board (BCUHB). The income relates to 4 service users from April 2015 and is the outcome of a lengthy disputes process for such cases.	
Minor Variances	0.682	0.660	(0.022)	(0.036)		
Mental Health Services						
Residential Placements	0.844	0.998	0.154	0.036	Service user demand level is in excess of current budget provision. A number of budget areas have been reviewed and projections revised.	
Minor Variances	2.740	2.722	(0.018)	(0.004)		
Children's Services						
Family Placement	2.464	2.519	0.055	0.066	This overspend relates to the high demand for fostering placements and related expenses	
Grants	0.259	0.202	(0.058)	(0.026)	Reduction in contributions to the Integrated Family Support Service (IFSS).	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Early Years & Family Support	0.325	0.382	0.057	(0.025)	Impact of historic NOVUS grant claw back of £82k offset by other savings	
Professional Support	4.800	5.144	0.345	0.352	Demand influenced staffing pressures within a number of teams including Children's Integrated Disability Services (CIDS) and Prevention and Support. Further significant influences are legal costs and direct payments within the CIDS.	
Out of County Placements	3.484	4.329	0.845	0.628	There has been an unprecedented increase in the number of Child and Parent placements, being 8 placements of which 7 have been the subject of court/legal determinations	
Minor Variances	1.130	1.211	0.082	0.006		
Development & Resources						
Charging Policy income	(2.002)	(2.056)	(0.054)	(0.035)	Impact of changes to disregards within service user financial assessments	
Good Health	0.860	0.777	(0.083)	(0.067)	The underspend is mainly due to short term vacancy savings and reductions in payments to voluntary organisations.	
Minor Variances	3.367	3.370	0.003	(0.040)		
Total Social Services	60.551	60.821	0.270	(0.063)		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Community & Enterprise Customer And Housing Services	1.452	1.482	0.029	0.002	Implementation of the Contact Centre Review is expected to begin towards the end of the 2016/17 financial year resulting in a shortfall of £0.100m. Flintshire Connects efficiency (£0.055m). Customer Services efficiencies due to reduced running costs, additional registrars income and additional Welsh Translation income of (£0.041m). Additional expenditure in respect of Homelessness £0.063m. Other Customer and Housing Services efficiencies identified resulting from vacancy and other service savings of (£0.038m).	
Council Fund Housing	(0.335)	(0.395)	(0.061)	(0.033)	Accommodation Support vacancy savings of (£0.124m) identified to offset the pressures on Telecare resulting from equipment purchase and repairs £0.032m and reduced Telecare income £0.047m. Other minor variances of (£0.016m).	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Regeneration	0.416	0.464	0.048	0.010	Estimated shortfall of £0.044m in markets due to income targets increasing in line with inflation each year, where charges have not increased at the same rate. Regeneration efficiency due to the reallocation of officer time to specific grants (£0.031m). Energy Efficiency Framework delayed due to the procurement process - the efficiency will be achieved from 2017/18 onwards, £0.050m. Additional income in respect of Roundabout Sponsorship in year (£0.014m). Other minor variances (£0.001m).	
Revenues & Benefits	10.837	10.065	(0.773)	(0.675)	Underspend on the budgeted provision for the Council Tax Reduction Scheme of (£0.413m). Surplus on the Council Tax Collection Fund of (£0.385m). In-year vacancy savings in the revenues service (£0.045m). Housing Benefit Subsidy budgeted shortfall of £0.078m. Other minor variances (£0.008m).	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Housing Programmes	0.120	0.253	0.133	0.109	Pressure of £0.081m on the SHARP programme relating to feasibility works at the Flint Police Station site. A delay in the progression of the SHARP framework has resulted in a variance of £0.020m. Additional costs in respect of the clean up of unauthorised travellers encampments £0.025m. Other minor variances £0.007m.	
Total Community & Enterprise	12.492	11.868	(0.624)	(0.588)		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation						
Ancillary Services & Performance						
Waste Collection	7.559	7.889	0.330	0.300	Solar Energy Production at Landfill commenced from October, resulting in an in-year shortfall of £0.080m. Adverse variance of £0.310m relating to reduced electricity sales from reducing levels of gas extraction at the Standard and Brookhill landfill sites. Final part-year reduced payment of prudential borrowing for black bins (£0.100m). Improved position from recycling income of (£0.180m). Additional costs for disposal of hazardous waste from HRC sites £0.055m. Additional plant hire costs at Greenfield HRC and composting site of £0.060m and cumulative minor variances within waste services of £0.067m.	Gas engine income levels are being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Tracker. Budget Pressure in 2017/18 relating to the ESD grant. WG have confirmed a 3.7% reduction in the grant.

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Highways Network Highways Network	7.477	7.653	0.177	0.134	Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Probation Service Litter Collection will be implemented later than anticipated, totalling £0.050m. £0.061m of improvement works on the Bagillt flooding event has been capitalised in the land drainage programme. Additional costs and staff time still being picked up by the area teams for ongoing maintenance works. Cumulative minor variances within highways services of £0.030m. Winter maintenance programme to be over spent by £0.035m which will be absorbed by the winter maintenance reserve.	Keep under review as part of MTFS. Reported in Programme Tracker.
Transportation & Logistics Logistics & Resource Services	4.524	4.699	0.175	0.080	Neighbouring Authorities not willing to share specialist plant, £0.050m. Fleet insurance recharge of £0.085m above the budgeted level for the service creating an adverse movement due to late notification of final recharge. Further overspends relate to minor variances across the service area.	Keep under review as part of MTFS. Reported in Programme Tracker.

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
School Transport	4.972	5.117	0.145	0.138	Estimated additional subsidy costs following re-procurement for covering former GHA services for school transport following the company going into liquidation of £0.125m.	WG have been consulted upon with regard to funding the additional costs. Funding highly unlikely due to Statutory provision requirements. Therefore, consideration will be required in the MTFS 2017/18 taking account of full year effect.
Transportation	1.927	2.001	0.075	0.088	Estimated additional subsidy costs following re-procurement for covering former GHA services following the company going into liquidation of £0.285m. This includes the costs of former commercial services routes. Additional bus revenue funding of £0.300m has been awarded in 2016-17 for the North Wales Authorities, of which at this stage it has been confirmed that FCC will receive up to £0.155m following discussions with the Authorities concerned.	Consideration in MTFS 2017/18 if no WG funding is forthcoming after 2016/17, taking account of full year effect.
Other Minor Variances	1.429	1.379	(0.050)	(0.040)		
Total Streetscene & Transportation	28.556	29.364	0.808	0.650		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Planning & Environment						
Business						
Pollution Control	0.470	0.544	0.074	0.023	2 Environmental Health Officer posts were taken on due to service demands. Internal funding had been anticipated, however this was not available and the cost has been borne by the service.	
Minor Variances	1.147	1.097	(0.050)	(0.023)	Minor variances less than £0.050m.	
Community						
Minor Variances	0.891	0.853	(0.038)	(0.100)	Minor variances less than £0.050m.	
Development						
Highway Development Control	0.230	0.175	(0.055)	0.008	Introduction of Supervision and Plan Vetting fee income from completed schemes.	

**Budget Monitoring Report
Council Fund Variances**

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Development Management	(0.345)	0.074	0.419	0.364	Provisional outturn confirms the planning fee income shortfall is finalised at £0.350m as the economy has not continued to recover to the extent which the 3 year Business Plan had forecast. The impact of Welsh Government requirements for major developers to enter into pre consultation for a period of 28 days prior to submitting an application has delayed the submission of some high value applications which in turn will affect the fee income received. This has resulted in a lesser volume of applications being submitted than previously predicted.	

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Minor Variances	(0.049)	(0.046)	0.004	(0.006)	Minor variances less than £0.050m.	
Access						
Minor Variances	1.319	1.264	(0.055)	(0.068)	Minor variances less than £0.050m.	
Shared Services						
Minor Variances	0.162	0.139	(0.023)	0.000	Minor variances less than £0.050m.	
Strategy						
Minor Variances	0.847	0.820	(0.027)	(0.008)	Minor variances less than £0.050m.	
Management Strategy	0.380	0.447	0.067	0.081	Unachieved Business Planning Efficiencies. Expected to be in-year only.	
Total Planning & Environment	5.052	5.368	0.316	0.270		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Education & Youth						
Inclusion & Progression	7.080	7.067	(0.013)	0.022	Minor variance only.	
Integrated Youth Provision	1.395	1.364	(0.031)	(0.029)	Minor variance only.	
School Improvement Systems	1.884	1.843	(0.041)	(0.003)	Variance largely relates to Early Entitlement and is from a reduction in support applications. Includes other minor variances.	
Business Change & Support	0.416	0.307	(0.109)	(0.047)	Variance of £0.049m relates to a current secondment in advance of a regional collaboration service from April 2017, funded by GwE. Additionally, £0.035m relates to delays in the implementation of new School Admission software, costs to be met in 2017/18. Includes other minor variances.	
School Planning & Provision	0.614	0.614	0.000	0.000	Minor variances only.	
Total Education & Youth	11.389	11.196	(0.193)	(0.057)		
Schools	87.751	87.751	0.000	0.000		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
People & Resources						
HR & OD	2.280	2.220	(0.060)	(0.071)	The underspend is due to workforce variances.	
Corporate Finance	2.380	2.354	(0.026)	0.033	Minor variances.	
Total People & Resources	4.660	4.574	(0.086)	(0.038)		
Governance						
Legal Services	0.642	0.709	0.067	0.063	The overspend is due to legal costs incurred.	
Democratic Services	1.872	1.875	0.003	(0.003)	Minor variances.	
Internal Audit	0.434	0.365	(0.069)	(0.068)	The underspend is due to workforce variances.	Vacancies are expected to remain vacant until the end of the financial year while the level of service is being assessed with reduced capacity.
Procurement	0.166	0.254	0.088	0.091	No income from supplier charging.	The impact of no longer charging suppliers £50 for access to Flintshire County Council's purchasing portal will result in an ongoing pressure which will need to be considered as part of the MTFS.
Business Support	0.001	0.000	(0.001)	0.000	Minor variance.	
ICT	4.607	4.576	(0.031)	(0.014)	Minor variances.	
Total Governance	7.722	7.779	0.057	0.069		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Organisational Change 1						
Public Libraries & Arts, Culture & Events	1.620	1.588	(0.032)	(0.015)	Minor variances.	
Museums	0.064	0.068	0.004	0.003	Minor variances.	
County Archives	0.281	0.272	(0.009)	0.000	Minor variances.	
Leisure	4.051	4.149	0.097	0.098	The CAT transfer at Holywell Leisure Centre was completed at 1st April 2017. Continuing to operate the centre as a Council prior to full handover to the community, to ensure continuity of operation, resulted in a pressure of £0.070m in 2016/17 which was identified and reported earlier in the year. Other minor variances of £0.027m.	Request to carry forward £0.059m, being the underspend on the Leisure and Libraries budgets, excluding the CAT pressure, towards the 2017/18 ADM Reserve to mitigate any emerging issues in respect of the financial completion of the Leisure and Libraries ADM and the organisations first year operations.
Community Assets	0.025	0.034	0.010	0.003	Minor variances.	
Total Organisational Change 1	6.042	6.112	0.070	0.088		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Organisational Change 2						
Administrative Buildings	1.352	1.283	(0.069)	(0.038)	(£0.024m) Backdated Service charges from Mold Town Hall. (£0.045m) Utility savings due to Asset Rationalisation.	
Agricultural Estates	(0.168)	(0.181)	(0.013)	0.002	Minor variances.	
Property Holdings	0.023	(0.007)	(0.031)	(0.000)	Minor variances.	
Property Asset And Development	0.588	0.289	(0.299)	(0.291)	(£0.260m) in year salary savings as a result of the proposed staffing structure. (£0.039m) minor variances	
CPM & Design Services	0.413	0.323	(0.090)	(0.293)	(£0.090m) additional Design Fees generated above income target.	
Industrial Units	(1.237)	(1.136)	0.101	0.186	£0.158m shortfall in rental is offset by in year salary savings. (£.057m) windfall income from the Deeside Power Station.	
Catering	0.790	0.784	(0.006)	(0.008)	Minor variances.	
Facilities HQ	0.200	0.203	0.004	0.001	Minor variances.	
Cleaning	0.005	(0.038)	(0.043)	(0.040)	Minor variances.	
CC&TV & Open Spaces	0.192	0.198	0.006	0.008	Minor variances.	
Minor Variances	0.265	0.250	(0.015)	0.000		
Total Organisational Change 2	2.423	1.967	(0.456)	(0.472)		
Chief Executive	2.930	2.892	(0.038)	(0.042)		

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
Central and Corporate Finance	22.423	20.250	(2.174)	(1.999)	<p>An underspend of (£3.086m) within the Central Loans and Investment Account, (£0.199m) is due to reduced level of borrowing, and higher than projected income from investments, (£2.887m) is due to changes to the Minimum Revenue Provision (MRP) policy as agreed.</p> <p>Additional matrix rebate income of (£0.140m).</p> <p>One off pressure of £0.197m due to liabilities on an unoccupied commercial property.</p> <p>Pension deficit recovery pressure has reduced to £0.141m due to realignment of budget from another portfolio.</p> <p>Increase in Bank Charges of £0.029m.</p> <p>Employment Tribunal provision £0.030m.</p>	Included as a 2017/18 budget pressure

Budget Monitoring Report
Council Fund Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Period 10 Variance (£m)	Cause of Major Variance	Action Required
					In year underspend on Audit Fees of (£0.127m). Workforce efficiencies, an underachievement of £0.276m. Additional income generating activities, an underachievement of £0.408m. Charges for Support Services have resulted in a budget shortfall of £0.241m, costs for Support Services have decreased. Remaining Eutical Provision balance (£0.131m), the site has now been sold and the balance remaining in the provision has now been returned to revenue. Minor variances (£0.012m).	Included as a 2017/18 budget pressure
Grand Total	251.990	249.940	(2.050)	(2.181)		

2016/17 Efficiencies Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over
	2016/17 £(m)	2016/17 £(m)	Achievement 2016/17 £(m)
Central & Corporate Finance			
Additional Income Generating Activities.	0.500	0.092	(0.408)
Essential Car User Allowance.	0.500	0.494	(0.006)
Workforce Efficiency.	0.500	0.224	(0.276)
Total Central & Corporate Finance	1.500	0.810	(0.690)
Chief Executive's			
Voluntary Sector Grants review.	0.070	0.072	0.002
Total Chief Executive's	0.070	0.072	0.002
People & Resources			
Finance Modernisation	0.135	0.103	(0.032)
Total People & Resources	0.135	0.103	(0.032)
Organisational Change 1			
Community Asset Transfers.	0.544	0.474	(0.070)
Total Organisational Change 1	0.544	0.474	(0.070)
Community & Enterprise			
Telephone Contact Centre savings.	0.100	0.069	(0.031)
Energy Efficiency Framework.	0.050	0.000	(0.050)
SHARP Framework.	0.020	0.000	(0.020)
Galw Gofal Contract Fees.	0.030	0.015	(0.015)
Council Tax Reduction Scheme.	0.329	0.742	0.413
Total Community & Enterprise	0.529	0.826	0.297
Streetscene & Transportation			
Shared Specialist Plant with neighbouring authority.	0.050	0.000	(0.050)
Introduce non-generic streetscene roles (3 year plan).	0.115	0.085	(0.030)
Develop energy production at landfill.	0.100	0.020	(0.080)
Remove the existing policy of returning for missed bin waste collections.	0.075	0.035	(0.040)
Construction of a waste handling and biomass production facility at Greenfield.	0.100	0.080	(0.020)
Charge maintenance of Bus Shelters to Community & Town Councils.	0.020	0.000	(0.020)
Externalise the Stores Managed Service.	0.050	0.020	(0.030)
Pass Maintenance Liability and Cleanliness of Cemeteries to Town & Community Councils.	0.050	0.000	(0.050)
Probation Service to take on Litter Collections in some areas.	0.100	0.050	(0.050)
Total Streetscene & Transportation	0.660	0.290	(0.370)
Planning & Environment			
Various Planning Efficiencies.	0.101	0.000	(0.101)
Total Planning & Environment	0.101	0.000	(0.101)
Total 2016/17 Budget Efficiencies		%	£
Met from Contingency Reserve			11.282
Revised Efficiency Target		100	10.521
Total Projected 2016/17 Budget Efficiencies Underachieved		9	0.964
Total Projected 2016/17 Budget Efficiencies Achieved		91	9.557

APPENDIX 4

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2016	10.144	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		4.375
Less - allocation from the Contingency Reserve to meet historic child claims		(0.154)
Less - allocation from the Contingency Reserve to meet costs of summer play schemes		(0.076)
Less - allocation from the Contingency Reserve to meet shortfall in the essential car user allowance efficiency		(0.211)
Less - allocation from the Contingency Reserve to meet shortfall in the community asset transfers efficiency		(0.200)
Less - allocation from the Contingency Reserve to meet shortfall in the rationalisation of household recycling centres efficiency		(0.250)
Less - allocation from the Contingency Reserve to meet shortfall in the Flint car park income efficiency		(0.100)
Less - allocation from the Contingency Reserve to meet shortfall in the County Hall car park income efficiency		(0.100)
Less - allocation from the Contingency Reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Less - allocation from the Contingency Reserve to support a Flintshire play scheme programme for 2017		(0.040)
Less - allocation from the Contingency Reserve to support initial set up costs and final technical support for the Community Asset Transfer (CAT) of Holywell Leisure Centre and Alternative Delivery Model (ADM)		(0.050)

Plus - projected underspend as at Month 12 2.050

**Total projected Contingency Reserve as at
31st March 2017 5.144**

Budget Monitoring Report
Housing Revenue Account Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance
Housing Revenue Account					
Income	(31.796)	(32.245)	(0.449)	(0.245)	The projected underspend is £0.449m. £0.099m of the movement relates to the use of a historic HRA subsidy balance which is no longer required. £0.095m relates to savings on void properties such as council tax and costs of respite. £0.198m relates to a reduction in the expected provision for bad debts on rent and is supported through better management of arrears. £0.048m relates to additional water surplus. The remaining £0.009m relates to minor variances.
Capital Financing - Loan Charges	7.285	7.005	(0.280)	(0.294)	£0.202m relates to a reduction in the anticipated borrowing costs apportioned to the HRA. This is due to the reduction in Flintshires total borrowing requirement and the reduction in interest rates following the BREXIT referendum. £0.078m relates to the projected corporate support services recharge. The recharge has been reviewed and has been reduced by a number of items which are now charged directly to the HRA. The accommodation charge has also reduced as the amount of office space occupied has also significantly reduced.
Estate Management	1.530	1.531	0.002	0.011	Minor variance
Landlord Service Costs	1.207	1.273	0.066	0.090	£0.077m relates to settlement of the council wide British Gas account. The remaining £0.011m relates to minor variances.

Budget Monitoring Report
Housing Revenue Account Variances

MONTH 12 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance
Repairs & Maintenance	9.546	9.267	(0.279)	(0.403)	The projected underspend of £0.279m consists of £0.148m savings on staff costs because of vacant positions. £0.036m relates to savings on fleet recharges. This is because some of the expenditure relating to work on disabled adaptations can be capitalised. £0.075m relates to increased expenditure on materials. £0.131m relates to a reduction in recharges to other departments. £0.290m relates to savings on subcontractor budgets. The remaining £0.011m relates to minor variances.
Management & Support Services	2.232	2.095	(0.137)	(0.041)	£0.072m relates to a reduction in the corporate support services recharge relating to office accommodation and other corporate recharges. £0.054m relates to an underspend on site investigation fees for the SHARP as these have been capitalised as schemes were approved. The remaining £0.011m relates to minor variances.
Capital Expenditure From Revenue (CERA)	10.077	11.200	1.123	0.925	£1.123m relates to an increase in CERA which will contribute towards capital WHQS expenditure. This is a re-classification of expenditure from revenue to capital.
Contribution To / (From) Reserves	(0.080)	(0.128)	(0.047)	(0.044)	
Total Housing Revenue Account		0.000	0.000	0.000	

Carry Forward Requests

2016/17 Requests

Education & Youth

Youth Justice; to support transition arrangements due to reduction of grant income in 2017/18 (£0.052m).

School Modernisation; to support for various school modernisation projects (£0.082m).

People & Resources

Corporate Health Standard; to fund the Employee Assistance Scheme which launched on 01/04/2017 (£0.010m).

Flintshire Trainees; for the continuation of the funding strategy for the Flintshire Trainee programme (£0.060m).

Technical Finance; to contribute to training and professional advice for finance including training for Tax, VAT and Private sector Accounting Practices (for ADMs) (£0.004m).

Technical Finance; for feasibility studies in 2017/18 associated with developing the long term capital strategy (£0.041m).

Corporate Finance; to contribute to training requirements associated with the Corporate Finance Modernisation project (£0.017m).

Governance

ICT; to fund one off Microsoft software licensing costs which will be incurred in 2017/18 from planned service underspend (£0.071m).

Education ICT; to offset the borrowing requirement for the new delivery model, the service model is set for 4 years and borrowing will be required over a shorter time frame (£0.051m).

Chief Executive

Community Chest; to be included as part of the 2017/18 allocation to voluntary organisations (£0.001m).

Organisational Change 1

Leisure; to mitigate any emerging issues in respect of the financial completion of the Leisure and Libraries ADM and the organisations first year operations (£0.059m)

Organisational Change 2

Repairs & Maintenance; for Repairs and Maintenance works at Deeside Leisure Centre (£0.050m).

Central & Corporate Finance

Estimated balance remaining at the end of March for the ongoing investment programme in relation to organisational change (£0.687m).

Balances currently held which are no longer required which are requested to be transferred to the Contingency Reserve

Governance

ICT – the amount for new communication lines to be installed to reduce the cost of calls is no longer required (£0.010m).

ICT – for Windows Server 2003 is no longer required (0.017m).

Chief Executive

Corporate Communications – cost of promotion and advertising of the URDD Eisteddfod for 2016/17 (£0.025m).

People & Resources

Welsh Language Training - to fund learners on Summer school which falls in August (£0.005m).

Other Changes of Use

Social Services – an amount previously agreed to support Social Enterprise initiatives to be used to support transition arrangements for the Learning Disability Work Opportunities ADM which will commence later than originally planned (£0.027m).